ADP is committed to keeping our services and operations running smoothly, so that we can provide you with the best service possible. It’s our priority to identify — and mitigate — the technological, environmental, process and health risks that may get in the way of providing services to you. For this reason, we have created an integrated framework that lays out our mitigation, preparedness, response and recovery process.

**Risk Assessment**
- Risk Threat Assessment
- Business Impact Analysis

**Real-World Response**
- Crisis Management
- Emergency Response

**Testing and Validation**
- Review
- Revise
- Exercise

**Governance Council**
A Business Resiliency Program council chaired by the Chief Security Officer provides overall guidance and strategic direction for the ADP Global Business Resiliency Program. The council meets on a quarterly basis and enforces adherence to resiliency policies and standards and supports business resiliency throughout the organization.

**Plan Development**
- Business Continuity Planning
- Disaster Recovery Planning
- Health and Safety Planning

**Analyzing the Threat**
Our process begins with identifying business situations and practices that can put ADP at risk. ADP’s Risk Threat Assessment identifies threat probabilities, impact severity and risk levels for malicious activity, natural disasters, technical and human resource issues, and geographic and geopolitical factors. Our Business Impact Analysis examines critical ADP business processes that can be affected by business disruption, such as critical functions within a business unit, but also client, financial, operational, legal and reputational impact and recovery time objectives.

**Plan Development**
**Business Continuity Planning**
ADP’s Business Continuity Plans are developed to maintain or restore our operations after an interruption. When there’s an unplanned disturbance that affects ADP — a loss of critical services, building access or resources — our continuity plans will kick in to provide quick response and recovery.
**Disaster Recovery Planning**
ADP’s Disaster Recovery Plans provide a thorough and organized approach to help get us back to business faster—maintaining or restoring critical systems, helping to avoid confusion and reducing the chance of more errors.

Our Business Continuity and Disaster Recovery Plans prepare us to respond when operations are affected.

**Health and Safety Planning**
As the basis for how we take action, ADP’s Health and Safety plans use the Pandemic Phases identified by the World Health Organization and severity levels and guidelines developed by the U.S. Centers for Disease Control.

**Real-World Response**
**Crisis Management & Emergency Response**
Our framework was designed for flexibility so we can respond to incidents of any type, scope or complexity. It allows us to match the complexities and demands of incidents by scaling up or down as the crisis unfolds. ADP uses the Federal Emergency Management Agency (FEMA) Incident Command System (ICS) methodology and industry best practices for Crisis Management and Emergency Response:

- Global monitoring for risk and threat identification 24/7/365
- Employee safety
- Proactive preparedness and planning based upon risk assessment
- Crisis communication processes
- Partnerships with local, state, federal, and international agencies
- Integration of facilities, equipment, personnel and procedures operating within our framework

**Testing and Validation**

**Review**
Periodic review of ADP plans by various stakeholders

**Exercise**
- Test plans
- Simulation exercises
- Scenario planning
- Tabletop exercises

**Revise**
- Incorporation of revisions into plan

Partnering with ADP gives you the opportunity to focus on what matters: **Your business and your success.**

For more information about security at ADP, visit [adp.com/trust](http://adp.com/trust)